

Unconfirmed minutes of the meeting of the Research, Innovation and Engagement Committee held on 21 April 2009 at Linden Court, Ilex Close, Llanishen, Cardiff, CF14 5DZ

Present:

Members:

Professor Garel Rhys (Chair)
Professor Peter Blood - Cardiff University
Ruth Brooks - representing Welsh Heads of Careers Services (WHECS)
Alan Davies – business sector representative
Dr Alastair Davies – representing Welsh Assembly Government (DE&T)
Professor Richard Davies – representing Heads of Higher Education Wales (HEW)
Professor Dylan Jones-Evans – University of Wales
Dr Steven Hill – Research Councils UK
Professor Brian Hobbs – University of Glamorgan
Geraint Jones – representing Network of Welsh Industrial Liaison Officers (WILOs)
Gwennan Jones - representing Network of Welsh European Liaison Officers (WELOs)
Sue Morgan - representing Welsh Assembly Government (DE&T)
Ken Richards – HEFCW Member
Professor Sir Brian Smith – HEFCW Member
Professor Duncan Tanner – Bangor University

Attendees:

Roger Thomas – Chair of HEFCW

Observers:

Dr Rachel Garside-Jones - Welsh Assembly Government (DCELLS)
Karen Latham - Welsh Assembly Government (DCELLS)
Greg Walker (HEW)

Officers:

Roger Carter - Head of Research Business & Communities
Teresa Cooper – Senior Economic Development Manager (Joint Secretary)
Jackie Cresswell-Griffith – GO Wales Programme Manager
Linda Tiller – Senior Research Manager (Joint Secretary)
Dr Tove Oliver – European & International Manager
Dr Alyson Thomas - Senior Economic Development Manager

1 INTRODUCTION AND WELCOME

- 1.1 Professor Garel Rhys welcomed everyone to the inaugural meeting of HEFCW's new Research, Innovation and Engagement (RIE) Committee. He noted that this was very much a scene setting session with the purpose of:
 - (i) Introducing members and attendees to one another; and
 - (ii) Agreeing a forward agenda and mode of operation for the Committee's first year of business.
- 1.2 Before proceeding to business Professor Rhys invited Roger Carter to set the general scene by highlighting the differences between the new RIE Committee and its predecessors, the Third Mission Committee and the Research Sounding Group. This was supplemented by a further short introductory address from HEFCW's Chair, Roger Thomas, who provided some extracts from the Council's latest remit letter that underlined the importance now being attached to the sector's research and third mission activities by the Welsh Assembly Government.
- 1.3 Following on from this, the Chair invited each person present to introduce themselves and explain their particular interests in attending meetings of the RIE Committee.
- 1.4 Professor Garel Rhys also presented apologies for absence from Dr David Walker and Simon Bradley who represented the interests of the Welsh business sector on the new Committee. He also noted that Alan Davies had been invited to attend on behalf of Simon Bradley.

2 MINUTES OF THE LAST MEETING DATE OF HEFCW'S THIRD MISSION COMMITTEE

- 2.1 The minutes of the final meeting of HEFCW's Third Mission Committee held on 28 November 2008 were accepted as an accurate record.

3 SETTING THE RESEARCH SCENE IN WALES

- 3.1 The Committee received a presentation from Linda Tiller, HEFCW's Senior Research Manager, on the current position of research in Wales. This included consideration of the outcomes of the 2008 Research Assessment Exercise; research policy drivers in Wales; and issues in the wider research environment.
- 3.2 The presentation was followed by a general discussion, during which points made included the following:
 - It was suggested that there is a historic deficit in the number of STEM researchers in Wales compared with other parts of the UK. This is seen as a factor in the sector's relatively low share of UK Research Council funding, the majority of which is provided for STEM subjects. Addressing the historic deficit in STEM subjects would be expensive, and should not be at the expense of other disciplines, but it would significantly boost the sector's

capacity for Research Council grant capture, knowledge transfer and international collaboration.

- The Engineering and Physical Research Council (EPSRC) is looking to build partnership arrangements with institutions. However, at present, the Welsh HE sector does not have a very high profile with the EPSRC, and there is scope to address this.
- More effort should be made to map private sector investment in research in Wales onto HEIs' research activities and to establish linkages between the two. In this context, it was noted that EADS is an excellent example of a successful partnership between industry and the Assembly.
- It was suggested that there is a need for mechanisms to support research collaborations between Welsh HEIs and those in other parts of the UK.
- In relation to the RAE it was noted:
 - that, whilst critical mass is important, some small units had also achieved excellent results
 - that research focused on specifically Welsh topics did not seem to score highly with RAE Panels unless it could be presented as an illustration of wider national or international issues.
- From HEFCW's point of view, significant issues included:
 - The Assembly increasingly expects the HE sector to contribute to the delivery of its policy objectives. The latest remit letter included a statement to this effect, whilst acknowledging that the sector also needs to remain competitive in the wider UK context.
 - The RAE outcomes had confirmed that the overwhelming majority of HE research in Wales is undertaken in four of the pre-92 universities, plus the University of Glamorgan. The sector should seek to bring these institutions closer together.

4 Setting the third mission scene in Wales

4.1 The Committee received a presentation from Teresa Cooper, which summarised:

- The way in which HEFCW defined third mission activities;
- The policy background behind the development of the third mission agenda in Wales and across the UK;
- The funding of third mission activities; and
- Measurement of institutions' performance and impact in this area

4.2 At the close of the presentation the Committee was invited to return to the challenges highlighted in each of the presentation areas and offer advice on how they might be taken forward. Members were also asked to identify other issues and challenges, which might impact on HEFCW policy and strategy in this area.

4.3 In the ensuing discussion members concentrated on the following areas, all of which would need to be picked up in subsequent meetings :

4.3.1 **Funding Matters**

- Whilst there was a general endorsement of the principles that underpinned HEFCW's Third Mission Fund, it was agreed that the percentage of overall core funding allocated to these activities should be revisited.
- The *dual-support system* provided by HEFCW and the Welsh Assembly Government in respect of HEIs' third mission should be kept under review and re-examined in the context of a potential funding gap in this area between Wales and the rest of the UK's HE sector.
- Consideration should also be given to a potential role for HEFCW and its strategic partners, including departments within the Welsh Assembly Government, in facilitating HEIs' abilities to draw upon non-Council sources of third mission funding from both within the UK and from overseas.
- Especially in the current economic climate, further consideration should be given to incentivising HEIs to adopt a more holistic approach to their third mission. This would entail coherent, overarching institutional strategies that deliver on all three of the sector's missions, and effectively articulate the impact of all planned activities on economic and social well-being. It was also noted that linking the release of all core funding to institutions' ability to demonstrate their contribution to economic and social development would tie in with the remit placed upon the Council in respect of a more strategic use of funding.
- The need for all of the above funding matters to be debated in the context of the current review of the mission, purpose, role and funding for HE in Wales being led by Professor Merfyn Jones.

4.3.2 **Policy Matters**

- The sometimes conflicting *policy pulls placed* on HEIs in Wales because of differing Assembly and Whitehall Government policy imperatives.
- A need to evaluate the extent to which regional-based third mission collaborations enhanced the capacity of participating institutions to impact on their local community and economy.
- A need to consider whether or not the policy context within Wales currently placed too much emphasis on encouraging HE interactions with SMEs at the expense of attracting enhanced levels of investment in Wales from larger national and multi-national companies.

4.3.3 **Performance Matters**

- It was acknowledged that the economic and social impact of HEIs in Wales tended to be under-recognised by both policy makers and the public at large, with expenditure on HE still too often portrayed as a drain on the public purse and not as an investment with a significant rate of return.
- However, it was agreed that there was no mileage in extolling the sector's past performance (as, for example, evidenced in successive annual HE-Business and Community Interaction Surveys); emphasis must be placed on the sector's current and future performance. As demonstrated in the Council's 2009-10 Remit Letter (see minute 7.1 following), the current economic downturn only reinforced the need for HEIs to enhance both their contribution to and the articulation of that contribution to delivering Assembly Government policies for economic and social well-being.
- Notwithstanding the sector's role in supporting economic and social development in Wales, the third mission agenda also helped thrust HEIs' activities onto a wider UK and international stage. Consideration therefore needed to be given to developing third mission performance indicators with a strong public interest perspective and/or which would be of universal interest as possible indicators of strong economic and social benefit.

5 Annual report from the Chair of the Third Mission Committee

- 5.1 The Committee received the last report from the Chair of the Third Mission Committee, which covered the academic years 2007/08 and 2008/09 and noted that it would now be submitted to Council for information. Anyone who had any questions arising from this report was asked to contact Teresa Cooper outside of the meeting.

6 HEFCW's 2009-10 Remit Letter

- 6.1 Roger Carter tabled for information copies of the Council's latest remit letter, which was published on HEFCW's website that same day. He took the Committee through the remit letter, drawing particular attention to tasks where the Council would look to the RIE Committee for advice and guidance.

7 Forward Agenda

- 7.1 In view of time restraints, the Chair decided that a discussion about methods of working and future discussion topics/themes should be deferred until the Committee's next meeting.

8 Date of next meeting

- 8.1 Three dates for future meetings had been agreed so far, but it was noted that a clash with a HEW meeting also scheduled for the third date listed below, might lead to another date being canvassed for January 2010:

7 July 2009, 20 October 2009, 14 January 2010

**ANNUAL REPORT TO THE
HIGHER EDUCATION FUNDING COUNCIL FOR WALES**

**FROM THE CHAIR OF THE
THIRD MISSION COMMITTEE**

2007/08 & 2008/09

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FOREWORD BY THE CHAIR OF THE THIRD MISSION COMMITTEE

It is with a mixture of pride and sadness that I present this fifth and final annual report on behalf of HEFCW's Third Mission Committee, which covers business throughout the 2007/08 academic year and the first half of the 2008/09 academic year.

Following the appointment of Roger Thomas as the new Chair of HEFCW in 2008, the Council undertook a review of its sub-committee structure and the Third Mission Committee has now been disbanded. It met for the last time on 28 November 2008 and its role has been subsumed into HEFCW's new Research, Innovation and Engagement Committee. It is therefore fitting that this last annual report from the Third Mission Committee will help inform the first meeting of the new Research, Innovation and Engagement Committee.

The 2007/08 academic was the first in a new three year Third Mission Fund cycle, which will run until 2009/10. Last year I reported on the role that the Committee had played in finalising the funding methodology to be employed in this second cycle of third mission funding. It is, therefore, pleasing to be able to share with you this year some of the success stories that have subsequently emerged. In particular, it is important to mention that the second Third Mission Fund cycle has for the first time seen institutions working together to create fully collaborative third mission strategies – a first in the UK. The decision to reserve £1m pa to promote and further enable collaborative activity has also led to some highly innovative projects that are already delivering results in terms of enhancing interactions between higher education institutions (HEIs) and employers and businesses in Wales. The importance of HEFCW's GO Wales programme in promoting high level skills and graduate employability has also been reflected in the Council's success in securing a further 6 years of European funding from post-2006 structural funds arrangements in Wales. However, the delays in finalising European funding meant that in order to keep the programme alive, the Committee had to play a role on two occasions in securing from the Council continuation funding for GO Wales.

The following review section demonstrates that over the past eighteen months Committee meetings have once again ranged across the full breadth of the third mission agenda. Throughout the period many members have also been active in promoting and supporting events designed to increase awareness of the contribution of our universities to both economic and social well-being and it would be remiss of me to go on further without thanking members for all their hard work and enthusiasm. All of the bodies and sectors represented on the Third Mission Committee have also been invited to nominate representatives to serve on the new Research, Innovation and Engagement Committee and this in itself is further recognition of the work they have put into raising the profile of HEIs' third mission activities.

The present economic climate makes it all the more pressing that the impact of HEIs on economic and social well-being should be properly recognised and valued, and this is a message that I am sure will be taken on board by our successor committees. It is imperative that expenditure of public money on higher education is regarded as investment and not as a drain on the public purse, and to this end there is a need to develop still further the public engagement role of the HE sector.

It merely remains for me to commend this annual report to you and to express once again my gratitude to all of you have worked with me on the Third Mission Committee as members and officers over the past six years.

Dr Len Arthur

MEMBERSHIP AND ROLE OF HEFCW's THIRD MISSION COMMITTEE

- 1 The Higher Education Funding Council for Wales (HEFCW) is an Assembly Sponsored Public Body, established in May 1992, which assumed responsibility for funding higher education in Wales on 1 April 1993. Our mission is to promote internationally excellent higher education in Wales, for the benefit of individuals, society and the economy, in Wales and more widely. Working with partners, we deploy funds from the Assembly and others in order to:
 - Secure higher education learning and research of the highest quality;
 - Maximise the contribution of higher education to the culture, society and economy of Wales;
 - Ensure high quality, accredited teacher training provision across Wales.

- 2 *“Third mission activities in universities stimulate and direct the application and exploitation of knowledge to the benefit of the social, cultural and economic development of our society.”* This is the Council’s definition of third mission activities and it is clearly reflected in one of HEFCW’s six core strategic aims, namely *“benefiting the economy and society {through} delivering more productive relationships between higher education institutions and the public and private sectors, other agencies and local communities.”*

- 3 On 9 May 2003 Council Members agreed to the establishment of a Third Mission Committee to take forward policy development in this area. Council Member, Dr Len Arthur, was invited to Chair the Committee and members were sought from the Welsh HE sector at both senior manager and operational level; from the Welsh business sector; and from the Council’s key *Team Wales* partners. The Welsh Assembly Government was also invited to nominate observers from the Higher Education and Economic Development Divisions. The Committee held its first meeting on the 21 August 2003, following which terms of reference were submitted to Council for approval on the 1 September 2003. The Assembly mergers effective from 1 April 2006 necessitated a review of the Committee’s membership and terms of reference and a revised remit for the Third Mission Committee was approved by the Council at its meeting on 19 October 2006.

- 4 On 12 December 2008 following a review of HEFCW’s committee structure by the Chair and officers, the Council approved a new committee structure and the Third Mission Committee was disbanded.

- 5 The remit of the Committee together with a list of current members (up to its final meeting in November 2008) is presented at **Annex A**.

REVIEW OF BUSINESS

- 5 Dates of the four meetings held during 2007/08 and the two meetings held in 2008/09 are listed at **Annex B**, together with the date of the second joint meeting between the Council's Third Mission, Learning and Teaching and Widening Access Committees. Key issues considered over this period were:
- Analysis of HEIs third mission strategies 2007/08-2009/10;
 - HEFCW's evidence to the Inquiry into the Economic Contribution of HE by the National Assembly for Wales' Enterprise and Learning Committee ;
 - HEFCW's response to the Gibson Review of Commercialisation Activities in Wales;
 - Leitch Review of UK skills needs to 2010;
 - Knowledge co-operatives and the knowledge economy;
 - A joint meeting with HEFCW's Learning and Teaching and Widening Access Committees to finalise HEFCW's response to the Welsh Assembly Government's consultation on *Skills That Work for Wales*;
 - Assistance available to HEIs and businesses in Wales to facilitate participation in Technology Strategy Board technology programmes and in R & D projects funded by the European Commission's FP7 Initiative;
 - Progress of HEIs in delivering the Welsh Assembly Government's Education for Sustainable Development and Global Citizenship (ESDGC) Action Plan;
 - Activities of the Welsh Higher Education Brussels (WHEB) office and the Wales International Consortium (WIC);
 - Continuation funding for the Council's Graduate Opportunities (GO Wales) programme pending finalisation of post-2006 European Structural Funds arrangements in Wales;
 - Role & impact of the Assembly Government's Knowledge Exploitation Fund (KEF) and the development of its successor programme *Academia for Business (A4B)*;
 - The Burgess Report on *Measuring and Recording Student Achievement*;
 - Wales's successful bid (led by Cardiff University) to host a Beacon for Excellence in Public Engagement;
 - Links between the Welsh HE sector and Sector Skills Councils (SSCs);
 - Outcomes of the 2006/07 HE-Business & Community Interaction Survey;
 - Progress of the *Research into the Impact of HEIs on Regional Economies* initiative being co-funded by HEFCW, the other UK HE funding bodies and the ESRC;
 - Outcomes of the high level policy forum held by the UK HE Europe Unit in Cardiff in November 2008 ;
 - The independent review of HEFCW's first Third Mission Fund cycle (2004/05 to 2006/07) by Innovas Consulting Ltd and the University of Salford.
- 6 The above summary of topics covered in the Committee's last six meetings demonstrates the breadth of the third mission agenda. At the outset of 2007/08, in order to enhance further the Committee's contribution to the development of Council policy across such a diverse range of activity areas, members reviewed different ways to tackle the Committee's wide remit. It was decided that this might be best achieved by conducting *themed meetings* that would give members more time to consider supporting evidence and data, and allow them to reach issues at the heart of a particular area. Following the success of the joint meeting with the Learning and Teaching and Widening Access Committees, which concentrated solely on finalising and sharpening HEFCW's response to the Assembly Government's *Skills That Work for Wales* consultation, the Committee selected the following two themes for its next (and last) two meetings;
- The contribution of HE to the skills and employability agenda in Wales; and
 - Third Mission Funding in Wales

- 7 The themed meetings worked well and care was also taken to maintain the Committee's established practice of including presentations from outside "experts" to inform and stimulate debate. In relation to the skills and employability theme, three dimensions were fed into discussions:
- A strategic perspective provided by officers from the Welsh Assembly Government, which took account not only of the implementation of *Skills That Work for Wales*, but also *One Wales* commitments and the still ongoing review of HE in Wales being led by Professor Merfyn Jones ;
 - An operational perspective from the academic (HE and FE) and business partners involved in delivering the *Food Industry Skills Project*. This is a project funded via HEFCW's Third Mission Fund collaborative monies that is aimed at addressing outcomes of research conducted by Improve, the SSC for the food industry, which identified that one in five food industry employers is struggling to fill vacancies for food scientists and technologists. It is also an example of a project that has arisen directly out of HEFCW's "brokering" role in facilitating links between HEIs and SSCs and in addition to Improve, a second SSC, Lantra, which represents the environmental and land based sectors, has also become engaged with the project.
 - A HEFCW perspective, which also drew attention to the European and wider international dimensions of the skills and employability agenda – including a need to ensure that Wales does not become marginalised relative to important changes that are occurring under the Lisbon and Bologna agendas.
- 8 What proved to be the last meeting of the Committee was built around a presentation of the outcomes emerging from an independent review of the impact of HEFCW's first cycle of third mission funding (2004/05 to 2006/07). This is an exercise that has still to be concluded and which will doubtless go on to inform future debates about third mission funding cycles. However, at this stage, I am pleased to be able to report that some very important messages are emerging from the study. This includes a positive endorsement from the sector of the principles that underpin HEFCW's Third Mission fund and the way in which funding is being delivered. It is also appropriate to mention here the Committee's analysis of HEIs' third mission strategies for 2007/08 to 2009/10, which build upon their experiences in the previous three year cycle. The Committee particularly welcomed the emergence of cross-institutional collaborative strategies. These were based not only on existing work-based collaborations, but also on a growing strategic recognition within the sector of how sharing resources and expertise, enhances the ability of all partners to impact on social and economic development not only in their individual catchment areas, but also across Wales and beyond. There is no doubt that three years on from the establishment of the Third Mission Fund in 2004/05, *third mission thinking* has become much more embedded in institutions' overall strategic planning and thinking.
- 9 2007/08 also saw the Welsh Assembly Government's Knowledge Exploitation Fund (KEF) draw to a close and with it the departure from the Committee of one of our founder members, Pat Jones, who had directed KEF operations from its establishment under the Joint Welsh Funding Councils, into ELWa and on again to the Welsh Assembly Government. I know that all members, past and present, will join with me in wishing Pat a long and happy retirement. KEF itself of course, was a mainstay of Wales' *dual-funding* approach to HEIs' third mission activities. Within this dual-support system HEFCW works strategically alongside the Welsh Assembly Government to deliver core, infrastructure funding to HEIs, whilst the Assembly provides support of a more project-driven nature. The importance of KEF in helping Wales to deliver a high proportion (ie above its nominal 5% UK HE weighting) in third mission activity areas as reported in the annual HE-Business and Community Interaction Survey (HEBCIS), must not be underestimated. The Committee has therefore monitored with keen interest the development of a successor programme to KEF – the new Academia for Business or A4B programme.

- 10 As indicated above, the annual HEBCIS remains a key vehicle for comparing the knowledge exchange activities of HEIs in Wales with their counterparts in the rest of the UK. Key outcomes highlighted in the 2006/07 data showed that Wales:
- accounted for 10.1% of income from collaborative research involving both public funding and funding from business, outperforming 7 out of 9 English RDA regions. Welsh income generation has increased in this area by more than 77% since 2001/02 and in 2006/07 reached over £67.7 million.
 - accounted for 7.3% of UK income from consultancy contracts with small and medium-sized enterprises (SMEs) and 6.3% of total UK contracts. In 2001/02, Welsh HEIs handled 780 consultancy contracts; in 2006/07 they handled 3,658.
 - held 6.4% of the UK higher education sector's cumulative portfolio of active patents, again outperforming all English RDA regions with the exception of London and the South East. Welsh patent activity has increased significantly since 2001/02.
 - generated 13.1% of all higher education business spinout and staff start-up activity and 10.7% of all UK graduate start-ups. Since 2001/02 the number of spinout companies and staff start-ups which have survived for more than three years has more than doubled, with the estimated turnover of all active firms now reaching over £41.8 million compared with just over £22 million in 2001/02.
- 11 Over this reporting period the Committee also continued to monitor progress of the programme of research being co-funded by the ESRC and all of the UK HE funding bodies into "The Impact of HEIs on Regional Economies". A total of nine individual research projects are being funded and on June 17 2008 Wales was selected to host the programme's first event to disseminate emerging findings. The conference, which attracted attendees from all over the UK and from overseas, also provided an opportunity to showcase good practice in Wales. Stands from GO Wales, the Aberystwyth-Bangor Research Enterprise Partnership and the Dragon Innovation Partnership (the third mission collaboration between Swansea University, Swansea Metropolitan University and Trinity University College) all generated a lot of interest. The day was chaired by HEFCW's Chief Executive, Professor Phil Gummatt, and the opening address was provided by Gareth Jones AM OBE Esq, the chair of the *Inquiry into the Economic Contribution of HE* by the NAW's Enterprise and Learning Committee.
- 12 Other events supported by the Committee throughout 2007/08 to help raise awareness of third mission activities in Wales included:
- a HEI-SSC 'Speed-dating' seminar in October 2007,
 - HEFCW hosted discussion seminars between June and December 2007 involving HEIs and the following SSCs; Proskills Energy & Utility Skills, Skillfast and e-Skills UK ;
 - a UK-wide conference in February 2008; *The International University: a view from Wales*;
 - a Sustainable Development conference at the Millennium Centre in May 2008;
 - a UK HE Europe unit High level Policy forum in November 2008 on the theme of the *Knowledge Economy*;
- 13 In addition, HEFCW's HE-Skills for Business Communications Group (on which WILOs and WHECS are represented) continues to meet on a regular basis and members of the committee

also fed into a Wales Higher Education Brussels (WHEB) paper, “Knowledge Transfer involving HEIs in Wales – examples in a European context”. The idea behind this project was a product that can be used to help promote Welsh HEIs to commission officials and be distributed at European events in Brussels.

FORWARD LOOK

- 14 As HEFCW takes forward its new committee structure, I am sure that it will continue to grapple with many of the issues highlighted here and in my previous annual reports. For this reason I am pleased to see that some members will continue to champion the third mission agenda on HEFCW's new committees and I wish them and their new colleagues every success. As I said in my foreword, the present economic climate makes it all the more pressing that appropriate recognition and value is placed on the sector's impact on economic and social well being. Indeed the time has surely come to reconsider the use of the term "third mission" to describe the sector's work in this area. The phrase has many negative connotations, implying *third place* or *third rate* and perhaps an early challenge for the new Research Innovation and Engagement Committee might be to rename and refresh this agenda in Wales.

- 15 The issue of funding also needs to be kept at the forefront of thinking. If Wales is to achieve its ambitions in respect of a knowledge economy, levels of investment in HE must be sufficient to allow institutions to continue playing their many contributory roles. Third mission funding comparability between Wales and the rest of the UK continues to resolve around the dual-support system provided by core funding from HEFCW and the project-based funding streams provided by the Welsh Assembly Government (A4B in particular). Notwithstanding, evidence continues to emerge which suggests levels of core funding in Wales are now falling behind the rest of the UK. This is a situation that must be kept under scrutiny.

- 16 In addition, as policy makers across the UK, Europe and further afield begin to attach even more importance to the contribution that HE has to make in meeting the current economic and social challenges, so more funding opportunities will present themselves. The Council, therefore, will continue to need effective and timely advice and guidance on how it can most effectively support HEIs in Wales to access and use these new sources of funding. Fundamental to success in this area will be the way in which HEIs forge new partnerships, not only amongst themselves, but also with stakeholders in Government, business and the wider community, and at the same time help raise overall levels of public engagement with the third mission agenda of HE.

MEMBERSHIP OF HEFCW's THIRD MISSION COMMITTEE

NAME	ORGANISATION
Dr Len Arthur (Chair)	HEFCW Council Member
Professor David Brooksbank	UWIC, Cardiff School of Management
Mr Roger Carter	HEFCW
Dr Virginia Chambers	Welsh Assembly Government – DE&T
Ms Teresa Cooper (Secretary)	HEFCW
Mr David Craddock	Nominated by Welsh (HE) Industrial Liaison Officers Network (WILOs)
Professor Richard Davies	Nominated by Heads of Higher Education Wales (HEW)
Ms Angela Evans	Welsh Assembly Government – Chief Social Research Officer
Ms Pat Jones	Welsh Assembly Government – DE&T (retired March 2008)
Dr Rachel Garside-Jones	Welsh Assembly Government - DCELLS
Dr Grahame Guilford	Business sector representative
Mr Richard Rossington	Welsh Assembly Government – DE&T
Ms Ruth Brooks	Nominated by Welsh Heads of Careers Service (WHECS)
Dr David Walker	Business sector representative
Mr Bob Waller	Welsh Assembly Government – DCELLS
Mr Iain Willox	Welsh Assembly Government – DE& T
OBSERVERS	
Mr Paul Harris	Wales Higher Education Brussels (WHEB)
Mr Greg Walker	HEW
Ms Virginia West	Wales International Consortium (WIC)

Higher Education Funding Council For Wales

Third Mission Committee Remit

1 CONSTITUTION

- The Higher Education Funding Council for Wales hereby resolves to establish a Committee of the Council to be known as the **Third Mission Committee** (the Committee) until such time as resolved by Council that the Committee is to be disbanded.

2 TERMS OF REFERENCE (PURPOSE AND DUTIES)

- (1) To advise the Council on its developing vision for third mission activities and the policies and principles that need to underpin it in the long term.
- (2) To act as a source of and sounding board for new ideas and approaches in the field of third mission activity.
- (3) To recommend to the Council strategies in support of HEFCW's corporate plan as it relates to third mission activities, and which also promote and facilitate joint working between the Council and its key partner organisations in this area.
- (4) To respond to any specific requests from Council in support of its third mission policy and strategy and, when necessary, seek delegated authority for the Chair and Chief Executive to carry out the actions requested.
- (5) In all of the above to seek and take account of the views of all relevant stakeholders and appropriate research and, likewise, to incorporate advice from independent specialists where appropriate.

2007/08 MEETINGS

4 September 2007

29 November 2007

18 March 2008

2 May 2008

A Joint meeting with HEFCW's Learning and Teaching and Widening Access Committees also took place 18 March 2008)

2008/09 MEETINGS

12 September 2008

28 November 2008